

**TREASURY MANAGEMENT FRAMEWORK DOCUMENTS AND RESPONSIBILITIES**  
**For Consideration by Cabinet 14 February 2012**

DOCUMENT	RESPONSIBILITY		
<b>CODE of PRACTICE</b>	To be adopted by Council (as updated 2011).		
<b>POLICY STATEMENT</b>	The Code of Practice recommends a specific form of words to be used, to set out the Council's objectives within the Policy Statement for its Treasury Management activities. It is the responsibility of Council to approve this document, and then note it each year thereafter if unchanged. This reflects the revised code November 2011.		
<b>TREASURY MANAGEMENT STRATEGY</b>	The Strategy document breaks down the Policy Statement into detailed activities and sets out the objectives and expected market forecasts for the coming year. This also contains all the elements of an Investment Strategy as set out in the Government guidance; it is the responsibility of Council to approve this document, following referral from Cabinet.		
<b>TREASURY MANAGEMENT INDICATORS</b>	These are included within the Strategy Statement as part of the framework within which treasury activities will be undertaken. It is the responsibility of Council to approve these limits.		
<b>INVESTMENT STRATEGY</b>	The Investment Strategy is included within the Treasury Management Strategy. It states which types of investments the Council may use for the prudent management of its treasury balances during the financial year. Under existing guidance the Secretary of State recommends that the Strategy should be approved by Council.		
<b>TREASURY MANAGEMENT PRACTICES</b>	<p>These are documents that set out the procedures that are in place for the Treasury Management function within the Council. The main principles were approved by Cabinet following initial adoption of the Code of Practice; they include:</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <p><i>TMP 1:</i> Risk management</p> <p><i>TMP 2:</i> Performance measurement</p> <p><i>TMP 3:</i> Decision-making and analysis</p> <p><i>TMP 4:</i> Approved instruments, methods &amp; techniques</p> <p><i>TMP 5:</i> responsibilities, and dealing arrangements.</p> <p><i>TMP 6:</i> information requirements</p> </td> <td style="width: 50%; vertical-align: top;"> <p><i>TMP 7:</i> Budgeting, accounting &amp; audit</p> <p><i>TMP 8:</i> Cash &amp; cash flow management</p> <p><i>TMP 9:</i> Money laundering</p> <p><i>TMP 10:</i> Staff training &amp; qualifications</p> <p><i>TMP 11:</i> Use of external service providers</p> <p><i>TMP 12:</i> Corporate governance</p> </td> </tr> </table> <p>Any changes to the above principles will require Cabinet approval. It is the Head of Financial Service's responsibility to maintain detailed working documents and to ensure their compliance with the main principles. Quarterly treasury management reports will continue to be reported through to Members.</p>	<p><i>TMP 1:</i> Risk management</p> <p><i>TMP 2:</i> Performance measurement</p> <p><i>TMP 3:</i> Decision-making and analysis</p> <p><i>TMP 4:</i> Approved instruments, methods &amp; techniques</p> <p><i>TMP 5:</i> responsibilities, and dealing arrangements.</p> <p><i>TMP 6:</i> information requirements</p>	<p><i>TMP 7:</i> Budgeting, accounting &amp; audit</p> <p><i>TMP 8:</i> Cash &amp; cash flow management</p> <p><i>TMP 9:</i> Money laundering</p> <p><i>TMP 10:</i> Staff training &amp; qualifications</p> <p><i>TMP 11:</i> Use of external service providers</p> <p><i>TMP 12:</i> Corporate governance</p>
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